

## CERTIFICATE OF PUBLICATION

This is to certify that this official notice appeared at [www.link2build.ca](http://www.link2build.ca) on

**December 22, 2021**

### Form 9 - Certificate of Substantial Performance

Certificate of Substantial Performance of the Contract Under Section 32 of the Act (Construction Act)

**Where the Premises is Situated**

Ottawa, Ontario Canada

**Where the Premises is Located**

45 O'Connor Street, Suite 700, Ottawa ON

**This is to certify that the contract for the following improvement**

7th Floor Tenant Fit-Up

**To the above premises was substantially performed on**

12/13/2021

**Date Certificate Signed**

12/22/2021

**Name of Owner**

Rubicon Strategy

**Mailing Address of Owner**

100 Queen Street, Suite 320, Ottawa ON K1P 1J9

**Name of Contractor**

Ark Construction Ltd.

**Mailing Address of Contractor**

103-255 Michael Cowpland Drive, Kanata ON K2M 0M5

**Name of Payment Certifier**

LWG Architectural Interiors

**Mailing Address of Payment Certifier**

211-2141 Thurston Drive, Ottawa ON K1G 6C9

**Type**

A. Identification of premises for preservation of liens

**Description**

45 O'Connor Street, Suite 700, Ottawa ON K1P 1A4

View your publication online at: <https://certificates.link2build.ca/>

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